

## Five year record

		2005	2006	2007	2008	2009
<b>Continuing operations:</b>						
<b>Consolidated income statement</b>						
Revenue	£m	878.9	862.0	888.5	931.9	975.2
Profit from operations***	£m	69.6	55.4	45.7	48.4	52.7
Operating margin***	%	7.9	6.4	5.1	5.2	5.4
Net finance (expense)/income***	£m	(26.8)	(22.4)	(5.7)	1.7	(5.2)
Profit before taxation*	£m	42.8	33.0	40.0	50.1	47.5
Profit after taxation**	£m	34.7	27.7	31.9	38.4	28.4
<b>Earnings per share</b>						
Adjusted earnings per share	pence	7.08	5.68	6.52	7.88	7.76
<b>Return on operating assets</b>						
Average net operating assets	£m		407.3	375.6	353.1	357.4
Return on net assets	%		13.6	12.2	13.7	14.7
<b>Return on invested capital***</b>						
Profit from operations*	£m			45.7	48.4	52.7
Average invested capital	£m			448.2	442.0	450.4
Return on continuing average invested capital	%			10.2	11.0	11.7
<b>Discontinued operations:</b>						
<b>Consolidated income statement</b>						
Revenue	£m	569.9	576.2	317.4	-	-
Profit from operations*	£m	19.4	12.1	1.3	-	-
<b>Continuing and discontinued operations (as reported):</b>						
<b>Earnings per share</b>						
Adjusted earnings per share	pence	10.27	7.77	6.72	7.88	7.76
Earnings per share	pence	4.66	(1.03)	(4.60)	7.08	0.54
Dividend per share	pence	9.05	4.25	4.25	4.50	4.50
Dividend cover*	times	1.1	1.8	1.6	1.8	1.7
EBITDA: Debt*	times	2.0	2.5	1.8	2.0	2.1
Capital expenditure	£m	62.2	55.3	28.1	19.3	30.4
<b>Invested capital</b>						
Net equity	£m	155.6	152.1	121.2	165.4	54.1
Add back deficit/(less surplus) on retirement benefit schemes (Less deferred tax asset)/add back deferred tax liability on retirement benefit schemes	£m	171.2	90.2	8.6	(61.6)	71.5
Adjusted net equity	£m	276.4	215.9	123.3	119.6	105.9
Net debt	£m	326.3	363.1	174.2	200.2	206.7
Trading capital employed	£m	602.7	579.0	297.5	319.8	312.6
Accumulated goodwill written off	£m	211.0	211.0	116.6	116.6	116.6
Total invested capital	£m	813.7	790.0	414.1	436.4	429.2
Total invested capital excluding net debt	£m	487.4	426.9	239.9	236.2	222.5
<b>Return on invested capital</b>						
Profit from operations***	£m	89.0	67.5	47.0	48.4	52.7
Average invested capital	£m	840.1	801.9	602.1	425.3	432.8
Return on average invested capital	%	10.6	8.4	7.8	11.4	12.2

\* Stated before restructuring items.

† The effective taxation rate for continuing operations for each period has been assumed to be the same as that for the Group.

\* Continuing return on invested capital is calculated using continuing profit from operations divided by continuing average invested capital. Continuing average invested capital has been calculated using a 13 month average (used for Performance share plan). This includes the benefit of asset impairments.

\*\* Restated for the change in presentation of the pensions finance (charge)/credit from within profit from operations to net finance costs.